

**CITY OF VAUGHAN**  
**REPORT NO. 2 OF THE**  
**BUDGET COMMITTEE**

*For consideration by the Council  
of the City of Vaughan  
on February 24, 2009*

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The Budget Committee met at 2:15 p.m., on February 9, 2009.

Present: Councillor Bernie Di Vona, Chair  
Mayor Linda D. Jackson (ex-officio)  
Councillor Tony Carella  
Councillor Peter Meffe  
Councillor Alan Shefman (2:20 p.m.)  
Councillor Sandra Yeung Racco

Also Present: Regional Councillor Joyce Frustaglio (2:20 p.m.)  
Regional Councillor Mario F. Ferri (2:20 p.m.)  
Regional Councillor Gino Rosati

The following items were dealt with:

**1            CAPITAL PROJECTS QUARTERLY REPORT ENDING SEPTEMBER 30, 2008**

**The Budget Committee recommends approval of the recommendation contained in the following report of the Director of Reserves & Investments, dated February 9, 2009:**

**Recommendation**

The Director of Reserves & Investments in consultation with the Deputy City Manager/Commissioner of Finance & Corporate Services recommends:

That this report be received for information purposes.

**2            2009 BUDGET NEXT STEPS - POTENTIAL BUDGET REDUCTIONS**

**The Budget Committee recommends:**

- 1) That Clause 2 of the recommendation contained in the following report of the City Manager, Deputy City Manager/Commissioner of Finance & Corporate Services, and the Director of Budgeting & Financial Planning, dated February 9, 2009, be approved;**
- 2) That the tax rate increase be targeted between 2.5% - 3% as suggested in staff's analysis;**
- 3) That accompanying approval of the budget, staff be directed to communicate to the public the**

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care with which the budget was prepared and the high level of services/low tax rate that Vaughan taxpayers receive in comparison to other GTA municipalities;

- 4) That staff report back on revenue decreases and the change in corresponding expenditures in relationship to those revenues; and
- 5) That the memorandum from the Director of Budgeting & Financial Planning, dated February 9, 2009, containing revised 'Attachment 1', be received.

**Recommendation**

The City Manager, Deputy City Manager/Commissioner of Finance & Corporate Services, and the Director of Budgeting & Financial Planning recommend:

- 1) That an inflation rate target be determined in order to meet the Budget Committee's targeted 2009 tax rate increase of inflation; and
- 2) That the Budget Committee provide direction with respect to the options to be considered to reduce the Draft 2009 Operating Budget tax rate impact of 5.84% (\$64 a year to the average home) to a targeted rate of inflation.

**3  
AMENDMENT TO PLANNING APPLICATION FEES BY-LAW  
AMENDMENT TO COMMITTEE OF ADJUSTMENT FEES BY-LAW  
CITY OF VAUGHAN - FILE 12.13**

**The Budget Committee recommends:**

- 1) That the recommendation contained in the following report of the Commissioner of Planning and the Commissioner of Legal & Administrative Services, dated February 9, 2009, be approved; and
- 2) That staff provide a report on alternative methods to deal with fees for minor amendments.

**Recommendation**

The Commissioner of Planning and the Commissioner of Legal & Administrative Services recommend:

1. THAT an amending Planning Applications Fee By-law and an amending Committee of Adjustment Application Fees By-law, be brought forward to the Council Meeting of February 24, 2009, for enactment to reflect revised fees outlined in this report, dated February 9, 2009.
2. THAT the Development Planning Department in conjunction with the Finance Department develop a forecasting model to project future revenues.

**4  
2009 DRAFT OPERATING BUDGET  
DEVELOPMENT PLANNING/BUILDING STANDARDS DEPARTMENTS  
WORK PLAN/MITIGATION PLAN**

**The Budget Committee recommends:**

- 1) That the confidential recommendation contained in the confidential report of the Commissioner of Planning, dated February 9, 2009, be approved; and

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- 2) That the confidential memorandum from the Commissioner of Planning and the Director of Human Resources, dated February 6, 2009, be received.

5 **RECREATION AND CULTURE USER FEE AND PRICING POLICY**

The Budget Committee recommends approval of the recommendation contained in the following report of the Commissioner of Community Services and the Director of Recreation and Culture, dated February 9, 2009:

**Recommendation**

The Commissioner of Community Services and the Director of Recreation and Culture, in consultation with the Director of Budgeting and Financial Planning, recommend:

1. That the status report on the Recreation and Culture User Fee and Pricing Policy (Attachment 1) and Three Year Fee Schedule, implemented on September 6, 2006 and ending on September 7, 2009, and the Municipal Benchmarking Analysis (Attachment 2), be received;
2. That the Recreation and Culture Department continue to adhere to the Recreation and Culture User Fee and Pricing Policy with the following amendment to Policy Goal #5:

“The Recreation and Culture Department shall strive to recover 95% of its direct operating costs (i.e. costs associated with department staffing, administration, program equipment and supplies) by September 2012 (three years) from the collection of user fees, while ensuring Vaughan residents are provided with affordable access to recreation and cultural services. In order to meet this objective, fee increases will need to include any anticipated annual cost increases anticipated by the City of Vaughan.”;
3. That effective September 2009 an inflation rate, established February 1<sup>st</sup> of each year and determined by the increase in direct recreation costs for program delivery be applied to the fee schedule; and,
4. That staff continue to investigate new sources of potential revenue and work towards mitigating expenses through continuous improvement measures to ensure annual increases are contained.

6 **USER FEE/SERVICE CHARGE REVIEW**

The Budget Committee recommends approval of the recommendation contained in the following report of the City Manager, dated February 9, 2009:

**Recommendation**

The City Manager in consultation with the Senior Management Team and the Director of Budgeting and Financial Planning recommend:

That the user fees and service charges outlined in Attachment 1 be approved subject to the required public notice and meeting requirements.

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**7                                BENCHMARKED USER FEE/SERVICE CHARGE REVIEW**

The Budget Committee recommends approval of the recommendation contained in the following report of the City Manager, dated February 9, 2009:

**Recommendation**

The City Manager in consultation with the Senior Management Team and the Director of Budgeting and Financial Planning recommend:

That the user fees and service charges benchmarking summary outlined in Attachment #1 be received.

**8                                PATRICIA KEMP COMMUNITY CENTRE – WARD 4**

The Budget Committee recommends:

- 1) That staff provide a report to the Council meeting of February 24, 2009, exploring the options available as per the deputations heard and comments by committee and staff;
- 2) That the following report of the Commissioner of Community Services and the Directors of Recreation and Culture and Building and Facilities, dated February 9, 2009, be received;
- 3) That the deputations of Ms. Erlinda Insigne, Filipino-Canadian Association, 7894 Dufferin Street, 2<sup>nd</sup> floor, Vaughan, L4K 1K6, and Mr. Mathew John, Toronto Malayalee Samajam Community, 163 Buttermill Avenue, Unit 3, Concord, L4K 3X8, and written submission dated February 9, 2009, be received; and
- 4) That the written submission from the Glen Shields Soccer Club, Patricia Kemp Community Centre, 7894 Dufferin Street, Concord, L4K 1R6, dated February 9, 2009, be received.

**Recommendation**

The Commissioner of Community Services and the Directors of Recreation and Culture and Building and Facilities, in consultation with the Director of Legal Services and the Senior Manager of Real Estate recommend:

1. That the Patricia Kemp Community Centre (PKCC) be closed effective July 31, 2010;
2. That the current tenants be advised of the closure;
3. That the existing users be accommodated within the surrounding City-owned facilities; and,
4. That this report be received for information.

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**UTILITY ASSET DISPOSITION RELATIVE TO THE  
INFRASTRUCTURE FUNDING GAP - PRELIMINARY ANALYSIS**

The Budget Committee recommends approval of the recommendation contained in the following report of the Deputy City Manager/Commissioner of Finance & Corporate Services, dated February 9, 2009:

**Recommendation**

The Deputy City Manager/Commissioner of Finance & Corporate Services recommends:

That the following report be received for information and discussion purposes.

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The meeting adjourned at 5:00 p.m.

Respectfully submitted,

Councillor Bernie Di Vona, Chair